

**V. LEAN FORUM CONFERENCE**  
**HOSHIN KANRI- Policy Deployment Workshop**  
**GERT HAAR-JORGENSEN, Lean Coaching Ltd.**

**Place:** Hotel Holiday Inn, Budaörs, Agip u.2.  
**Date:** 13 April 2012 (11.00 - 13.00)  
**Speaker:** Gert Haar-Jorgensen, Managing Director, Lean Coaching Ltd.  
Royan Anthony, an ex-Toyota General Manager

**Objective:** To share hands on experience of Lean Coaching and Toyota experts how to build strategic alignment and infrastructure for Lean Management implementation and how to build, deploy and measure Lean capability.

**Programme:**

11. 00 - 11.15 Introduction to Lean Coaching- Toyota experience  
11.15 - 11.30 Overview: Hosin Kanri (Policy Deployment), Vision, Strategy, Blue Sky, KPI's, Analysis, Implementation planning and execution  
11.30 - 11.45 Blue Sky: Process description  
11.45 - 12.10 KPI's and Value Tree - Process vs. Financial KPI's  
12.10 - 12.30 Exercise: Link Process KPI's, Process Drivers and Lean Levers  
12.30 - 12.50 Target setting - KPI Limits and targets  
12.50 - 13.00 Conclusion, Feedback

