

VEZETÉSI TANÁCSADÓ ÉS Rendszerfejlesztő kft.

1125 BUDAPEST, ISTENHEGYI ÚT 63/B.

PROBLEM SOLVING TRAINING

2 DAYS TRAINING

Goal of the training:

day

1.

Praparation for fast and efficient solution for the problems occuring in business processes and in the workplace, and to prevent the reemergence of problems. Introduction of structured methodologies for the arising problems in order to develop problem-solving skills.

Recommended for:

Kaizen managers, Lean managers, Economic directors, Quality managers, Technical managers, Process managers, Production managers, Foremen, Process engineers

Date of the training:

Application date:

Place of the training:



KAIZEN – Problem solving

- Problem solving in 7 steps, Kaizen steps

Problem analysis tools

- Defining problem (Tregoe)
- Identify KAIZEN possibilities
 - o PQCDSM check list
 - o 4M method
 - $\,\circ\,$ 5W 1H method
 - o 3 MU method
- 5 WHY method

Task: KAIZEN practice

Further analysis tools:

- Flow charts, Value Stream Mapping
- Performance measurement, Benchmarking
- 5W 1H method
- Spaghetti chart, cycle time chart
- Standard work combination sheet
- 7 MUDA Loss reduction

Problem solving

- Tools of problem solving
- 7 QC tools
- Before KAIZEN, after KAIZEN
- KAIZEN diary, action plan

Problem solving in team

- Brain storming, Affinity diagram
- Check list in 7 steps

Loss reduction

- Cycle time balancing
- TPM, SMED
- Material flow optimization
- 0 defect conception
- FMEA, 'good at first' quality
- JIDOKA, POKA-YOKE

Story Board

Exam

- Written exam